



Annual Report

FYE 31 MARCH 2021

THE YEAR THAT'S BEEN AND

Looking ahead

**He tina ki runga,
he tāmore ki raro.**

*In order to flourish above,
one must be firmly rooted below.*



VOLUNTEERS PLANTING AT THE WEST WIND WIND FARM AS PART OF OUR COLLABORATION WITH MERIDIAN ON THE FOREVER FORESTS PROGRAMME, SEPTEMBER 2020.

When Sustainable Coastlines started out, the world's oceans were awash with litter. Our founders saw evidence of it on the shores of the Galápagos Islands and did something about it.

Now, more than a decade later the tide still isn't turning fast enough. This year alone we found 44,987 litres of rubbish on beaches around Aotearoa, despite running fewer clean-ups due to Covid-19. While the amount of plastic in the ocean is greater than ever before, we are seeing a shift in awareness, engagement, and behaviour change in the general population.

We also know the problem better than we did in 2008, thanks in part to data from Litter Intelligence, and we have already seen that data used to influence change. Litter surveys completed provide statistically relevant data for people looking to take action to prevent litter entering the marine environment. It enables us to identify the top offending types of litter by material type or product and volume, so we have a clearer picture to direct our focus. Within the year, the government has used this data to influence its single-use plastics policy.

Our focus has remained on open collaboration and grassroots action. The spirit of our charity is that of rolling up our sleeves and making a difference. Over the years, that impact has grown significantly, placing pressure on our organisation's resourcing, systems and processes. Covid-19 became an

opportunity to take stock and ready ourselves for our next wave of growth and impact. We questioned where our efforts were most effectively applied. We reflected on the lessons learned in our riparian planting activities and the contribution of freshwater degradation to the mauri of our moana.

As a natural extension of our tree-planting efforts, we broadened our focus to specifically include biodiversity. We looked at how we can generate the best long-term results for Pāpatuanuku and our moana, as well as communities and our funders. In doing this, we identified a catchment-based approach as being more effective over multiple years for community engagement, plant survival rates and the mauri of our awa.

Our focus over the next three years is to ensure our programmes and efforts are linked so that litter is collected, monitored and ultimately prevented upstream, and that our awa in the same areas are restored to improve biodiversity and reduce pollution into our moana. We intend to increase community engagement, and continue to connect people to nature and inspire change through meaningful partnerships, open tools and resources, quality training and education and inspiring events.

Covid-19's impact on large-scale events across our programmes has given us the opportunity to invest in the foundations of our organisation so that we can better support communities to prevent litter and restore waterways at scale.

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VISION, MISSION & VALUES

Who we are

Sustainable Coastlines Charitable Trust is a New Zealand charity that operates nationwide, with 21 employees in Auckland, Wellington, and Nelson.

OUR VALUES

Respect indigenous knowledge

Create the high-five effect

Together is better

Strive for brilliance

Make waves

SHARED VISION

Restored mauri for our moana.

OUR PURPOSE

Connect people with nature and inspire change.

OUR MISSION

Support communities to prevent litter and restore waterways.

SHARED OUTCOMES

ONEONE KŌREKŌREKO.
Beautiful Beaches
SUSTAINABLE COASTLINES.

WAIORA.
Healthy Waters
SUSTAINABLE COASTLINES.

TĀNGATA WHAKAHOHO.
Inspired People
SUSTAINABLE COASTLINES.

How we do it

**Ehara taku toa i te toa takitahi,
engari he toa takitini**

*My success is not mine alone,
but it is the strength of many.*



THE SC TEAM ON A TEAM-BUILDING DAY, SNORKELLING
AT GOAT ISLAND MARINE RESERVE IN NOV 2020

In March 2021, we brought the wider team together to brainstorm what strengths drive our impacts at Sustainable Coastlines. We've since defined them as: meaningful partnerships, inspiring events, open tools and resources, and quality training and education. We've made plans to build upon what are already solid foundations, and realise the full potential of these strengths.

There's a lot about our work that isn't easily captured in numbers alone, despite the breadth of data we do capture! While we are working to quantify some of these impacts, our experience, and that of our stakeholders, already shows us the power of our strengths in action. People tell us that they learnt something new at a presentation of ours that will change their shopping habits, or that their kids are now inspired to clean up their local beach because they've been to a clean-up.

As a team, we can see how the tools we invest in keep our work efficient and high-quality. Several high-profile examples of our data in use, plus grassroots examples that trickle back to us, speak to the increasing use of our [Litter Intelligence Insights page](#).

Lastly, whether it's iwi/hapū engagement, community volunteers, or funders —

we believe that connections are key. Something that ecologist and Te Atatū Marae Coalition member Dion Pou said at a recent speakers' event, really resonated with us as an organisation:

"You don't fix environments by focusing on environments. You don't fix ecosystems, biodiversity, or species decline by focusing on species or ecosystems. You focus on correcting those things by connecting to the community. And that's as valid in science as it is in mātauranga Māori."

Our programmes are only as strong as the partnerships and people that sustain them, and each of our programmes — Love Your Coast, Love Your Water and Litter Intelligence — continue to fulfil our mission of supporting people of all backgrounds to prevent litter and restore waterways.

"You don't fix environments by focusing on environments. You don't fix ecosystems, biodiversity, or species decline by focusing on species or ecosystems. You focus on correcting those things by connecting to the community."



Dion Pou,
Restoration Ecologist

OVERVIEW FROM OUR

Chair and CEO

We interviewed our chair, Emma Dent, and CEO, Josh Borthwick, to discuss our impact and the long-term outlook for the future of our charity.



VOLUNTEERS WATCHING OUR LOVE YOU WATER PRESENTATION, VECTOR PLANTING DAY AT AUCKLAND'S PUHINUI RESERVE, JULY 2020

Last year brought about a lot of change, how did it impact your mission?

Emma: It certainly was a year of change! On top of Covid-19's impact on our mission, we said goodbye to Co-Founder Sam Judd, and Operations Director Fletcher Sunde. We welcomed Josh Borthwick as our new CEO and Maurine Talpin as our new People & Operations Director. We also welcomed Stu Potter, Abbie Reynolds and Grant Biggar to our board and farewelled Alex Asher. I'm really proud of our team for thriving through all this change. Covid-19 certainly took its toll on our ability to deliver impact in the short-term, but it brought us together as a team and made us thankful for the incredible support we receive from our funders.

Josh: I came on board in August, so can only speak to part of the year from that point on, but I have to acknowledge the board and our wider team too. Everyone was incredibly welcoming, despite going into lockdown two days after I started. We made some changes to our structure quite early on, so that we could best support our people. We created some new opportunities around funding, and the team showed incredible resilience through that, which was on top of what had already been the start to a big year.

"I'm really proud of our team for thriving through all this change. Covid-19 certainly took its toll on our ability to deliver impact in the short-term, but it brought us together as a team and made us thankful for the incredible support we receive from our funders."

Emma Dent, Chair.



EMMA DENT, CHAIR,
SUSTAINABLE COASTLINES BOARD OF TRUSTEES

**What's going on in the sector?
What did you see over the year,
and what changes are you
expecting on the horizon?**

Emma: We saw some positive moves towards dealing with problem plastics from the government, who announced proposals to phase out hard-to-recycle polyvinyl chloride (PVC) and key single-use plastic items. The [consultation document](#) that spurred these proposals referenced data from our Litter Intelligence platform as did its predecessor the year before. We've noticed a lot more collaboration from business to phase out single-use plastic, too. I expect we'll see more leadership from government and business in this area, which dovetails with our community engagement around education and solutions to prevent litter on their coastlines.

Josh: Riparian planting and pest control got a huge boost with the Ministry For the Environment's (MfE) Jobs for Nature programme. It's heartening to know that there's more resourcing for pest trapping and weeding in the areas we work. For the future, we have a laser focus on specific catchments around the country. We'll return to the same areas year after year, meaning that we can monitor our impact in terms of freshwater

health, increased plant survival rates; and further support and motivate communities to look after their awa.



JOSH BORTHWICK, CEO.

"... the purpose that resonated most strongly with us was connecting people to nature and inspiring them to make changes. Getting people's hands in the sand or soil is a really important part of that."

Josh Borthwick, CEO

How did the year impact your thinking about the future of the organisation; did it have an impact on key programmes or projects?

Emma: It made me thankful for a strong team and kaupapa. The board was determined to bolster our operational and strategic capacity and further diversify our funding streams. We were fortunate enough to have some major funding from MfE for Litter Intelligence, and that mahi was delivered over and above expectations, despite Covid-19. We brought some new skillsets and governance perspectives into our board and continue to work on ensuring we've got good diversity, with a balance of technical capability and experience

for the long-term governance of our fast-developing organisation.

Josh: Covid-19 really made me think about our capacity to deliver events, education and training through our programmes at various alert levels. We spent a lot of time fleshing out our vision, mission and strategy — the purpose that resonated most strongly with us was connecting people to nature and inspiring them to make changes. Getting people's hands in the sand or soil is a really important part of that. You can expect us to continue to build more DIY and train-the-trainer capacity so this important connection is possible even when we can't be in various parts of the country ourselves.



VOLUNTEERS AT THE SUMMERNOVA WAITEMATĀ HARBOUR CLEAN-UP, MARCH 2021.

HEAR FROM OUR TEAM

Staff snapshot

We talked to one of our long-standing employees, Citizen Science Manager Ben Knight, and one of our newest, Programmes Coordinator Caitlyn Prince, for their perspectives on what it's like to work at Sustainable Coastlines.



Could you describe your roles at SC — what do you do most days?

Caitlyn: Most days I'm organising event logistics, engaging with key stakeholders for all aspects of our programmes, and brainstorming ways we can improve and diversify our offerings.

Ben: My role is a nice mix of community-facing field work, supporting volunteers and communities to look after the places they love, along with some interesting — at times challenging — programme development and organisational capacity building with the rest of the SC team.

Caitlyn, as a relatively new employee, what attracted you to the team and the mahi?

Sustainable Coastlines' values were a big draw. Every staff member is treated with respect; there's an inclusive environment where everyone feels free to be authentic and speak about what matters to them. My main attraction to the mahi was the focus on supporting communities to take action. I believe grassroots initiatives are at the heart of solving the climate crisis.



BEN KNIGHT, CITIZEN SCIENCE MANAGER DURING A LITTER SURVEY ON KĀPATI ISLAND.

“The more work I do in the marine litter space and the more time I spend working with community stakeholders in these beautiful places, the more connected and motivated I feel to make a difference.”

**Ben Knight,
SC Citizen Science Manager.**

“Every day I look forward to engaging in mahi I know is contributing positively to our world. It helps curb the sense of helplessness I so often feel when it comes to social and environmental justice.”

Caitlyn Prince,
SC Programme Coordinator.

And Ben, you’ve been at SC since 2018. What keeps you motivated and interested in the kaupapa?

The more work I do in the marine litter space and the more time I spend working with community stakeholders in these beautiful places, the more connected and motivated I feel to make a difference.

How would you describe the vibe at SC? What makes it tick?

Caitlyn: At the heart of our organisation is curiosity. We remain curious about the world around us, seeking to learn and improve daily to strengthen the impact of our environmental work. There’s a freedom to explore new ways to tackle environmental crises collectively.
Ben: It’s all about making a positive impact. We work together for our shared vision — restoring the mauri of our moana.

What gets you out of bed in the morning?

Caitlyn: My work is the most fulfilling part of my life. Every day I look forward to engaging in mahi I know is contributing positively to our world. It helps curb the sense of helplessness I so often feel when it comes to social and environmental justice.



CAITLYN TREE PLANTING AT TOTARA PARK IN SOUTH AUCKLAND.



A VISITOR TO THE SC EDUCATION STATION, PART OF THE SUMMERNOVA FESTIVAL IN 2020.

Ben: A desire to see our communities healthy, happy, thriving, and living in harmony with the natural environment and nature that sustains us.

What were your highlights this year? What do you see as Sustainable Coastlines’ challenges for the future?

Caitlyn: I was interning for SC, so getting offered a full-time role here was a highlight for sure! Other than that, conversations I had with our event attendees — in particular at our Waitemata Harbour clean-up and at our Education Station at the Pasifika Festival made me realise we are filling a much-needed gap, which inspired me to continue improving

our education programme. I believe the biggest challenge Sustainable Coastlines faces is apathy. It’s easy to switch off under the pressure of the crises we face. If we can provide a safe space for people to engage with their emotions, I believe we could enable a greater number of people to participate in environmental action than we currently do.

Ben: Seeing some of our Litter Intelligence volunteers step up into leadership roles has been great, as well as seeing the integration of the programme into courses at several major tertiary institutions, for example, Victoria University and the Southern Institute of Technology. Regarding challenges SC faces, I would say meeting the diverse needs, aspirations and visions of the communities we work with.

WHO WE ARE

Leadership and Board

Meet the Sustainable Coastlines Leadership Team and Board of Trustees. See all of the SC crew on our website at sustainablecoastlines.org/about/our-team



Josh Borthwick
CEO



Camden Howitt
Co-Founder and Programmes Director



Stephanie Vercoe
Strategic Partnerships Director



Maurine Talpin
People and Operations Director



Emma Dent
Chair, Board of Trustees



Craig Fisher
Trustee



Alex Asher
Trustee



Paul Trotter
Trustee



Samanta Walmsley-Bartlett
Trustee



Abbie Reynolds
Trustee



Stu Potter
Trustee



Grant Biggar
Trustee
Chair of the Finance, Audit & Risk Committee

OUR PROGRAMMES

Love Your Coast

Clean-ups, education and outreach to reduce waste, prevent litter and avoid single-use plastics.

All-time impacts

1,652,330
LITRES OF LITTER*

1,029
CLEAN-UP ACTIVITIES**

85,187
CLEAN-UP PARTICIPANTS**

190,530
CLEAN-UP PARTICIPANT HOURS**

*Includes litter from Litter Intelligence surveys.
** Excludes numbers from litter surveys.



Annual impacts

44,987
LITRES OF LITTER*
DOWN 57%

90
CLEAN-UP ACTIVITIES**
DOWN 45%

5,232
CLEAN-UP PARTICIPANTS**
DOWN 13%

14,913
CLEAN-UP PARTICIPANT HOURS**
UP 41%

*Includes 12,513 litres of litter from Litter Intelligence surveys.
** Excludes numbers from litter surveys.

At the opening of this financial year, we found ourselves in the midst of Aotearoa’s first lockdown. Covid-19 had hit during our busiest period for beach clean-ups.

Again in 2021, from February to March, lockdowns meant that many of our biggest public clean-up days had to be cancelled. So it’s no surprise that this year’s numbers for clean-up events, clean-up participants, and litres of litter collected are down on last year. The team is still very proud of what we achieved in terms of beach clean-ups, and we’re still frothing that 9,322 individuals attended our Love Your Coast presentations (up from 7,817 last year), and that many more beyond that number engaged with our festival stalls, came to a workshop, or visited us at our mobile Education Station.

While litter off the beach is undeniably good, inspiring people to do better for themselves and the environment in the first place is so much greater. Plastic pollution and marine litter impacts our

“The most enjoyable part of the experience was working as part of a team for the greater good — and seeing how much rubbish we collected and what we can do to make a change”.

Clean-up volunteer (feedback form response)

environment, the health of our wildlife, and our own well-being. Aotearoa holds the undesirable global ranking of 10th worst producer of urban waste per capita. It is also the most dangerous place in the world to be a seabird when it comes to plastic ingestion, with a 2015 study predicting that 99% of our seabirds will be ingesting plastic by 2050.

Every one of the people that engaged with us left with at least the seed of a sustainable ethos, if not a deeply held desire to protect our moana — and the tools to do it.

Despite the disruptions, we had some significant wins. One of these was our collaboration with Auckland Unlimited on the Summernova Festival, which wrapped around the 36th America’s Cup. As part of the festival we ran two major public clean-up days cleaning up 22 beaches and 45kms of Tāmaki Makaurau’s coastline. The first was a huge multi-station clean-up around Waitematā Harbour. For the other, we revisited an SC signature event: a big public clean-up on Rangitoto

“It was great to take a break from the everyday and learn about the true impact humans are having on the environment.”

**Clean-up volunteer
(feedback form response)**



SUMMERNOVA RANGITOTO CLEAN-UP, MARCH 21, 2021.

Island, which was hugely popular and demonstrated the impact of litter washing up in our Hauraki Gulf.

Summernova also saw us expand our Love Your Coast activities beyond clean-ups and education. We refreshed our mobile Education Station, and took our educational games, underwater VR, and seedling repotting to communities across Auckland. We also hosted workshops at The Flagship, drawing the connection between what our attendees learn on the beach and changes to lifestyle they can make at home.

Our focus for the future is to bring a greater sense of adventure to clean-up events, connecting people to places they haven't been, including many of the amazing islands we have around Aotearoa, demonstrating first-hand the significant plastic pollution problems present at some of our more remote destinations. We also expect to scale up our DIY programme, inspiring more people to clean-up their local, scaling our efforts beyond our own staff capacity.

CASE STUDY

Educating the next generation

“The little boy that talked to you about his rubbish, I have never seen him so engaged and focusing on an activity for so long. It was really great.”

Teacher, Glenfield Primary

“I liked how the kids were using the language of ‘why’ to prevent litter from entering the ocean and how to clean up the coastlines. They all have a strong understanding of why we are doing this!”

Parent helper, Ōwairaka Primary

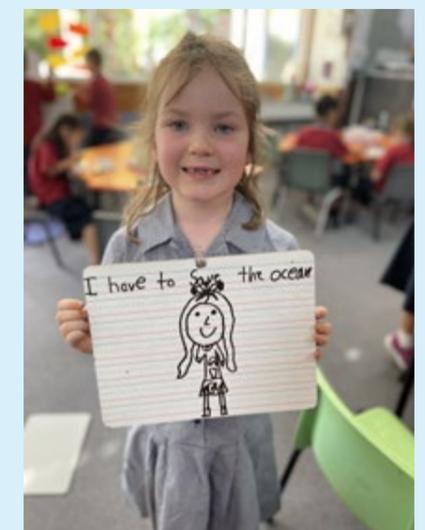
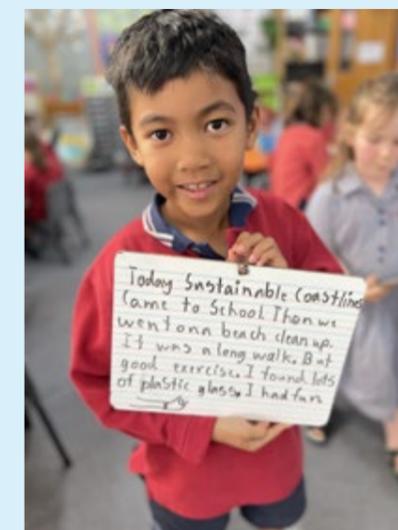
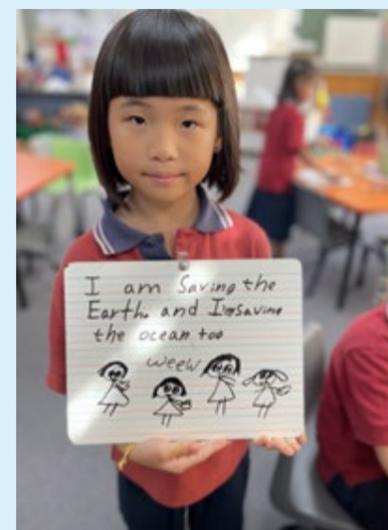
“The kids were really responsive to picking up rubbish, and I'm so surprised at how attentive they were. For years one and two, they got a lot!”

**Mary-Lu, teacher,
Wakaaranga Primary**

Educating and inspiring future generations to look after our moana will have a long-term impact on plastic pollution, so a big win this year was the increased number of school children we engaged.

Having the resources to visit schools is integral to our kaupapa because we reach kids and communities that might not otherwise attend our clean-ups. We've been aware for a while that some children in Tāmaki Makaurau have their first beach experience through us. We consider it a huge privilege to introduce them to the beach for the first time; hopefully the beginning of a life-long love for the moana.

Thanks in large part to funding from SC Johnson, we educated 7,809 school children, taking many of them for a clean-up at their local beach. We had some fantastic feedback from teachers, who also sent us some lovely examples of the type of schoolwork that classes undertake after engaging with our presentations.



STUDENTS FROM WAKAARANGA PRIMARY SCHOOL SHARE THEIR WORK.

OUR PROGRAMMES

Litter Intelligence

Training and support for schools and community groups to become citizen scientists for our national litter monitoring programme, providing rigorous data to inform actions to solve the litter problem.

All-time impacts

340

/1000M2 LITTER DENSITY*

718

OFFICIAL LITTER SURVEYS

7,556

CITIZEN SCIENCE PARTICIPANTS

6,812

CITIZEN SCIENCE HOURS

*excludes freshwater and stormwater data



Annual impacts

330

/1000M2 LITTER DENSITY*

DOWN 4%

342

OFFICIAL LITTER SURVEYS

UP 13%

3,089

PARTICIPANTS IN CITIZEN SCIENCE

DOWN 11%

2,891

CITIZEN SCIENCE HOURS

DOWN 8%

*excludes freshwater and stormwater data

In September 2021 Litter Intelligence officially turned two, and is well on its way to being recognised as Aotearoa’s national litter database.

We entered the final year of the programme’s initial three-year funding from the Ministry for the Environment (MfE), and despite the challenges of 2020, we’re proud to share that our achievements this year reach far beyond hitting our funding commitments.

The Litter Intelligence team continues to train new citizen science groups and set up litter monitoring sites across Aotearoa. We are close to achieving a desirable spread of ‘open’ (an ocean beach) and ‘closed’ (a bay or inlet) sites across both urban and rural coastlines, meaning we can provide a full picture of the litter problem.

The Litter Intelligence Education Programme (LIEP) continues to introduce litter

“The data set that is being provided by Sustainable Coastlines is a huge advantage to the Ministry for the Environment as a public policy tool, as it shows the areas that are most problematic and highlights to us the things that can be fixed.”



**Hon David Parker,
Minister for the
Environment**

data into school curriculums across Aotearoa, with engagement days in every region and teacher professional development days in 12 regions. See page 14 to read about it in action. Our commitment to quality data is strong, and this year we published and actioned our Quality Assurance Measures. This ensures a level of data rigour that makes our data usable by StatsNZ for environmental reporting at a governmental level. Litter Intelligence data has previously been included in government reports, and this year was used in MfE’s [‘Reducing the impact of plastic on our environment’](#) report.

In line with our belief in open tools and resources, Litter Intelligence intends to make data approachable and usable for everyone, and significant development work on our Insights page has made this a reality. Users can now easily see the most littered items across the country, check litter density, and create

CASE STUDY

School community embraces litter action

Quality education and training is central to Sustainable Coastlines, and LIEP is an example of that strength in action. In Auckland, the 'community of learning', Te Iiti Kahurangi Kāhui Ako, has embraced the programme since 2019. The schools involved have students from as young as early childhood right through to highschool, who survey local beaches at either side of the Manukau Harbour.

Through their consistent survey efforts, students have built up a picture of the litter problem in their local area. Unlike most sites, the litter is predominantly glass, not plastic. Because students find less each survey, the glass is believed to be historic. The students also hypothesise that the absence of plastic is due to diligent residents keeping the beach free of 'casual litter', so the group are considering setting up a survey site at a less popular beach in the area to test their hypothesis.



Kāhui Ako students are also putting their findings and awareness of litter into action. Students noticed litter in gutters on the way to the beach and suspected that some of what they find in their litter surveys comes from school via stormwater drains. So they've begun to set up better recycling systems — including making art and crafts from recycled materials — and share their data at school assemblies and through videos.

Onehunga High School students (who help to survey the Taumanu Reserve site) are also currently working on creating an Onehunga-wide vision for zero waste, which will be put forward during the planning process for the Onehunga Community Recycling Centre.



LITTER DENSITY OVER TIME AT THE MANGERE BRIDGE BOAT CLUB MONITORING SITE

comparisons between two locations, litter types, or dates. For example, a user on 31 March 2021 would have noted that litter density across all sites was 330 items per 1,000m² and that plastic accounts for 69% of all litter found.

[Website](#) users may have also noted the presence of a new 'freshwater' symbol on the homepage, and our very first data point for a survey conducted alongside a waterway. This signals our intention to include fresh water, stormwater, and terrestrial surveys in our data set.

Our use of tech tools to make a seemingly insurmountable problem approachable was recognised in November 2020, when Sustainable Coastlines was awarded the Tech for Good award at the Sustainable Business Network Awards.



ABOVE AND TOP: LITTER AUDITS IN ACTION, CHRISTCHURCH, NOV 2020.

"More than just analysing data, the initiative is focused on behaviour change. The technology is strong, the impact is clear and there is great clarity of focus. This is a home-grown success story with the potential to go global."



Sustainable Business Awards judges



SHAWN-ELISE TIERNEY, CAMDEN HOWITT AND JOSH BORTHWICK AT THE SUSTAINABLE BUSINESS AWARDS.

Litter Intelligence continues to be recognised both nationally and internationally. Globally, citizen scientists are only able to contribute to the monitoring of five UN sustainable development goal (SDG) indicators, and in July 2020 Litter Intelligence was highlighted as one of the key initiatives that have enabled this. In October 2020, Programme Director Camden Howitt spoke at two international conferences on the contribution citizen science can make to SDG reporting. Litter Intelligence was also included in

Microsoft's first ever global sustainability report for the enhancements made with Microsoft's AI for Earth grant.

Just two years in, and we're already seeing data in action. This year, Litter Intelligence data has been used by government, communities, and media to influence behaviours around production, consumption and disposal of waste. As motivated citizen scientists continue to build a fuller picture of litter data across Aotearoa, the potential for this data to propel considerable change grows.



LITTER INTELLIGENCE CITIZEN SCIENTISTS ON RANGITOTO ISLAND, MARCH 2021.

CASE STUDY

Motivated citizen scientists boost impact

In 2020, Environmental Management students at the Southern Institute of Technology (SIT) began completing a Litter Intelligence survey and audit at Waituna Lagoon as part of the field work required for the course. While Litter Intelligence has a growing presence in schools across Aotearoa thanks to LIEP, SIT shows us how it can successfully integrate into tertiary studies.

One of the Environmental Management students, Kelli Gerritsen, picked it up and ran with it. Kelli decided to focus her self-directed research project on data collection and the data itself to answer some interesting questions. The results are due to be published in October 2021.

Kelli has also been exemplary in taking action to support the goals of Litter Intelligence, one of which is to give communities the capability, opportunity and motivation to engage in environmental monitoring and reporting.

Continued community engagement and onboarding new lead citizen scientists is integral to Litter Intelligence, so through our 'train the trainer' sessions, we can scale the programme in a way that our team alone could not achieve. By completing the programme with our Wellington-based citizen science manager, Ben Knight, Kelli was able to run the workshop for this year's Environmental Management students in preparation for their Waituna

Lagoon field trip. Kelli, along with other motivated students from SIT, has also taken Litter Intelligence out into the community, supporting local schools to do their own surveys and audits, as well as running beach clean-ups and surveys with her classmates as far as Wairaurahiri in Fiordland.

At SC we've always said that we're trying to put ourselves out of a job, and this is a beautiful example of that. It's not simply that we can direct resources elsewhere; far more important is the fact that when a person brings an initiative into their own community, it is engagement from the ground up, and that's when you get lasting motivation within communities to act for the causes they're concerned about.



JESS BAILEY AND KELLI WITH FELLOW SIT STUDENTS ON A LITTER SURVEY AT WAIRAURĀHIRI, FIORDLAND, JUNE 2020.

OUR PROGRAMMES

Love Your Water

Community-based restoration activities and education to improve the health of our freshwater ecosystems.

All-time impacts

232,503
TREES PLANTED

377
RESTORATION
ACTIVITIES

12,061
RESTORATION
PARTICIPANTS

42,753
RESTORATION
PARTICIPANT HOURS



Annual impacts

63,952
TREES PLANTED
DOWN 9%

50
RESTORATION ACTIVITIES
DOWN 29%

1,540
RESTORATION PARTICIPANTS
DOWN 50%

7,801
RESTORATION PARTICIPANT HOURS
DOWN 30%

The need to protect the taonga that is our awa can't be ignored, even in a global pandemic.

Fresh water quality is a common concern for Kiwis; a 2020 Fish & Game survey revealed that 76% of us were extremely or very concerned about the pollution of lakes and rivers. These concerns are not unfounded, with the Ministry for the Environment Report, Our freshwater 2020, painting a picture of declining water quality and habitat for native fish in many of the country's freshwater systems. Excess contaminants, nutrients and sediment, declining biodiversity, and introduced species threaten the health of our waterways, all of which flow into the ocean and impact the mauri of our moana.

The Covid-19 lockdowns threw a massive curveball into our planting season, which ran from June until October. But the lockdowns also reminded many in our communities of the importance of nature; those stuck at home became intensely grateful for their backyards and local parks. This increased our team's resolve to do our best for Papatūānuku.



We pulled together a successful Love Your Water season, despite many of our local partners being affected, land owners reluctantly pulling out, organisations shutting down, and trees we had previously secured becoming unavailable. Thanks to programme sponsor ANZ, we hosted planting days in Taranaki, Auckland, Northland, Wellington, Bay of Plenty and Christchurch. Our collaboration with ANZ will be three years strong in 2021, and as CEO Antonia Watson reports, our planting events benefit nature as well as individual well-being.

“Not only can we help to make a real difference in restoring waterways, but it's also a great opportunity for our staff to get outside and connect with nature and each other. The tree-planting days offer a break from the office and a chance for our people to get back to basics.”



Antonia Watson,
ANZ CEO.

SPADES RETURNED AFTER A SUCCESSFUL DAYS' PLANTING AT PUHINUI RESERVE IN AUCKLAND, ANZ LOVE YOUR WATER TOUR 2020.

TOP: WAITANGI PLANTING DAY WITH DEPARTMENT OF CORRECTIONS AND NORTHLAND REGIONAL COUNCIL STAFF, WAITANGI CATCHMENT FORUM MEMBERS, AND SAM JUDD (FAR RIGHT).

CASE STUDY

Inspiring diverse communities

Since 2020, we've been pleased to host volunteers from Shah Satnam Ji Green S Welfare Force Wing, or 'Green S' for short, at many of our planting events. The New Zealand arm of the group participates in various humanitarian activities including blood donation, food parcels, and, happily for us, tree planting.

The Green S volunteers turn up to planting days in force, many bringing their own spades — a sure sign for the SC team that lots of trees will be planted that day! Most of the members are Indian immigrants, and include students, skilled workers and families with young children. Simar Preet, a Green S representative, says that the group not only appreciates the platform Sustainable Coastlines provides for volunteers to give back to nature, but also the sense of belonging it gives them.

Simar also mirrored what the research tells us about the well-being benefits of nature and doing something with purpose. She tells us, "Most of the SC planting sites are very beautiful, and we can see the impact of the work we do. I have heard from volunteers that spending time in nature relieves their stress and they always look forward to such events".

"By working together with SC and locals, we feel that we have a shared goal and we are accomplishing it together. Our team members feel they are a part of the local NZ community."

Simar Preet,
Green S representative.



SC'S DAN AND NATALIA WITH GREEN S VOLUNTEERS AT A PUHINUI RESERVE TREE-PLANTING.

We also continued our restoration work at Auckland's Puhinui Reserve, running a series of public plantings on behalf of Vector. Across all of our public planting days, corporate team-building days, and school plantings, our volunteers planted 63,952 trees, remarkably down only 9% on last year's total.

The number of people that engage in our freshwater education presentations is an increasingly important metric. Despite reduced attendee numbers compared to last year due to Covid-19, our hope is that our events and presentations serve as a springboard. Last financial year, 1,559 individuals were connected with the issues facing our waterways, and they know that trees play a huge role in freshwater health. They also now have the knowledge that some simple changes in day-to-day behaviour can make a big difference. While our goal is to engage and enable



communities across Aotearoa, we began to formulate a plan for quality over quantity. The 2021 season saw the team redesign the direction of the programme for future years. Instead of sheer numbers of plants in the ground in many regions, the intention is to switch to a catchment-specific approach with a focus on the long-term survival of the trees and the health of each catchment ecosystem, alongside increased community and mana whenua engagement. This approach means we will be returning to the same sites year after year, providing ongoing support to community members to enable them to engage in their own restoration activities.

So, next year we may not see the same numbers of trees in the ground, but our coordinators will be as driven and passionate as ever as we move to implement tree-survival rate and freshwater monitoring, and deepen our relationships with communities, local nurseries and iwi and hapū groups.



MERIDIAN WEST WIND PLANTING DAY, WELLINGTON.
TOP RIGHT: VOLUNTEER, TARANAKI PLANTING DAY.

CASE STUDY

Our partnership with Te Atatū Marae Coalition



SC'S NATALIA GROOM WITH HONE PENE AND DAVID TANENUI AT THE 2021 MATARIKI PLANTING.

The Te Atatū Marae Coalition Trust are an urban Māori group who have battled for a marae at Orangihina park in Te Atatū for some 30-plus years. In October 2020 the group was granted a 33-year lease for 2.5 hectares in the park. Sustainable Coastlines has worked with committee members over many years, since helping with the coalition's first major Matariki event.

David Tanenui (Ngāti Maniapoto, Te Rarawa), Te Atatū Marae Coalition Committee Chair, talks of the mahi the organisations have done together.

For our restoration projects, we ensure that our seedlings are eco-sourced, but it's even better when we can work

“SC are trusted partners and collaborators. Their kaupapa aligns with ours and we enjoy working with them to restore the whenua, awa and moana in Te Atatū.”

David Tanenui, Te Atatū Marae Coalition Committee Chair

with local hapū to source them. One of the Coalition's prominent kaumātua, Hone Pene (Ngāpuhi, Waikato Tainui) runs a nursery at Te Atatu. “Sustainable Coastlines supports our Orangihina kaupapa and also buys seedlings

from my Recovery First programme, which supports whānau coming through from the courts for drug and alcohol charges — they do their community hours but also give back to Papatūānuku and learn new skills.”

Since that first Matariki event, the two organisations have collaborated in restoring waterways around Orangihina, the mouth of the Whau River catchment, and an ecologically significant coastline backing on to Motumānawa / Pollen Island and its surrounding marine reserve.

The coalition's resident ecologist, Dion Pou (Ngapuhi), is keen to see the community put front and centre in restoration efforts, saying, “Sustainable Coastlines has an openness to mātauranga Māori that makes them a valued collaborator on our efforts at Te Atatū. I come from both a science background and a te ao Māori upbringing and what we're doing here at Te Atatū and what Sustainable Coastlines is contributing to is the merging of science, indigenous wisdom and community.”



TE ATATŪ PLANTINGS OVER THE YEARS

TOP: 51 TREES PLANTED DURING A CEREMONY TO ACKNOWLEDGE THOSE LOST IN THE CHRISTCHURCH TERROR ATTACK, SEPT 2019.

MIDDLE: VOLUNTEER WITH HAREKEKE, AUG 2017.

BOTTOM: DION POU AND HIS DAUGHTER AT A MATARIKI PLANTING DAY, JULY 2021.

OUR EDUCATION AND EVENTS VENUE

The Flagship

At the centre of our organisation is The Flagship Education Centre: our heart, our whare, our marae.

All-time impacts

565

FLAGSHIP EVENTS

445

NON-PROFIT FLAGSHIP HIRES

\$222,500

NON-PROFIT FLAGSHIP VALUE*

21,291

FLAGSHIP VISITORS

*Non-profits are not charged for venue hire.

Sustainable Coastlines' space is unique and cosy, offering a brilliant educational story around its off-grid status while still ensuring the event basics are met and things flow smoothly. The staff go above and beyond, and my past event attendees constantly rave about the venue. Basically, the Sustainable Coastlines Flagship is the event venue of my dreams, and I am so grateful to have hosted many events there over the past year.

Kate Hall, Ethically Kate.

Affectionately known as 'the Flag' by the SC team, this unique community facility has enabled more than 21,000 event participants since its inception in 2017.

As well as its primary function as an education venue, the space can be reconfigured for conferences, awards ceremonies, workshops, and as we've seen on more than one occasion, pretty sweet parties.

This year, while our numbers for Flagship visitors and hires are down due to spending a fair chunk of the year with restrictions on gatherings, we had a good spread of events that utilised the adaptability of the space.

We're always proud to be able to share The Flagship with other nonprofits, and this year we provided 53 free hires, totalling \$26,500 in value. For example, the Motutapu Restoration Trust used it various times throughout the year to organise their volunteer efforts on the motu. Glass Ceiling Arts Collective also used our space a few times for their arts work with a spread of marginalised communities (people with disabilities, LGBTQI+, refugees, etc). We also opened up the space for public talks, like A Change of Heart with Mike Joy, focusing on what's needed for Aotearoa to move forward with the way we treat our whenua and produce food. Over the years The Flagship has been used by the government for announcing new environmental policies, and this year



THE Flagship

Annual impacts

67

FLAGSHIP EVENTS

DOWN 41%

53

NON-PROFIT FLAGSHIP HIRES

DOWN 18%

\$26,500

NON-PROFIT FLAGSHIP VALUE*

DOWN 18%

2,206

FLAGSHIP VISITORS

DOWN 28%

*Non-profits are not charged for venue hire.

THE FLAGSHIP BY NIGHT, JOSH AND GEORGI'S WEDDING. TOP RIGHT: 'INSPIRING STORIES' EVENT.



This talk gave me so much hope and made me feel part of something greater, where we are co-creating and cooperating to have a healthier environment and happier people. The night was amazing and I came home truly inspired to keep working. Thanks so much for making all this happen.

**Teresina,
Working Together for
our Environment attendee.**



JOSH AND GEORGI'S WEDDING.



'WHAT IS ETHICAL FASHION' TALK WITH ETHICALLY KATE.

Thanks so much for making The Flagship available for our meeting. As usual, it was a great place for our volunteers to have a little get together and talk about volunteering on Motutapu, which we aren't able to do when all out on the motu at different times.

**Margie Luby,
Motutapu Restoration Trust.**

was no different. In September, Prime Minister Jacinda Ardern and Minister for the Environment David Parker chose to announce the phase-out of 'problem plastics' at The Flagship. The policy drew on information gathered through Litter Intelligence, so this was a big moment for the team, and everyone in the fight against plastic pollution!

As part of the Summernova Festival, we delivered workshops on zero-waste cooking, ethical fashion, and creating your own eco-friendly personal hygiene and cleaning products at home. This year also saw the beginning of our successful speakers' event series,

the first of which, Working Together For Our Environment featuring Hon David Parker, was rescheduled for April due to lockdown disruptions.

This year we also hosted a lot of birthday parties, an engagement party, the boss's wedding, get-togethers, and Christmas parties. We love that The Flagship continues to be a place not just for action, education and announcements, but for fun, celebration, and connection. Next year, we plan to host more speakers' events that motivate and inspire people, opening up the conversation on ways to tackle some of the big environmental issues we're facing.



AMY KLITSCHER'S ZERO WASTE COOKING WORKSHOP.



THE RECREATORS' 'LOTIONS & POTIONS' WORKSHOP.

TOP: SPEAKERS AND STAFF AT OUR WORKING TOGETHER FOR OUR ENVIRONMENT EVENT: MAURINE TALPIN, CAMDEN HOWITT, LOUISE NASH, HON DAVID PARKER, LILIAN & TE AROHA GRACE, STEPH VERCOE.

COMMUNITY IMPACT

Enabled action

We aim to support communities to look after their own backyards through activities that we enable, rather than run ourselves.

All-time impacts

177

DIY BEACH CLEAN-UPS

910

ENABLED EVENTS

21,033

ENABLED EVENT PARTICIPANTS

163

ENABLED EDUCATION ACTIVITIES

12,926

ENABLED EDUCATION ATTENDEES

Annual impacts

35

DIY BEACH CLEAN-UPS

DOWN 68%

350

ENABLED EVENTS

UP 8%

6,013

ENABLED EVENT PARTICIPANTS

DOWN 14%

3

ENABLED EDUCATION ACTIVITIES

DOWN 79%

88

ENABLED EDUCATION ATTENDEES

DOWN 90%

Enabling communities to carry out events and education to protect their own backyards means we can scale our efforts beyond our staff capacity.

Considering the impact of Covid-19, our DIY clean-up kits were still popular, and we received some great feedback from willing participants.

Enabled education took a hit this year, with Covid-19 and staff capacity impacting our Ambassador programme. Though not reported on here, we also began to see some of the fruits of our 'train the trainer' programme, enabling people to train others in the community to run litter surveys. See page 13 for an example of this in action!



The clean-up was incredibly rewarding and the kids got a lot out of it. We were overwhelmed with the amount of rubbish found along our local river. It was a great learning project for the children.

Kristy Hunter, Wairoa clean-up organiser.



DIY CLEAN-UP VOLUNTEERS AT AUCKLAND'S MISSION BAY. TOP: OMOKOROA SCHOOL STUDENTS CLEAN UP NEXT TO THE WAIROA RIVER, TAURANGA.

2008—2020

Story highlights



Sam Judd, James Bailey and Zach Beard travel to the Galápagos National Park and motivate 300 locals to remove 7.5 tonnes of litter.

Litter-reduction education and clean-ups are taken to Vanuatu, the Cook Islands, and Papua New Guinea.

Love Your Water is officially launched.

A partnership with International Volunteer HQ (IVHQ) enables travellers to engage with our cause and give something back during their time in Aotearoa.

SC is awarded the most prestigious youth award for sustainability in the world — the Energy Globe Award — for our work with young people and The Flagship.

The government announces its plan to ban problem plastics; their report references Litter Intelligence data.

SC wins the Sustainable Business Network Tech For Good Award for the Litter Intelligence platform.



2008

2009

2010

2011

2012

2013

2014

2015

2016

2017

2018

2019

2020

Sustainable Coastlines is launched with a clean-up of Aotea / Great Barrier Island with 700 volunteers removing 2.8 tonnes of litter.

The Sustainable Coastlines Charitable Trust is formed. Sustainable Coastlines Hawaii launched.

SC helps coordinate efforts to clean up after the Rena oil spill.

SC picks up the Supreme Green Ribbon Award and the Oceania Sport and the Environment Award. Sam is awarded Young New Zealander of the year for his work with SC.

Official launch of Sustainable Coastlines Papua New Guinea.

We celebrate our 500th beach clean-up and the opening of The Flagship Education Centre!

Litter Intelligence, the national litter database, is launched thanks to funding from the MfE.

The Love Your Water tour sees our biggest planting season to date, with 68,033 trees planted.

OVERVIEW

Our sponsors

We can't do this work alone — luckily we have an amazing whānau of partners and sponsors to support us.



PHOTO SUPPLIED BY TELFER YOUNG FOR OUR '#NATUREGIVESME' CAMPAIGN IN OCT 2020, DEPICTING THE TEAM AFTER A CLEAN-UP, CAPTIONED "NATURE GIVES ME TEAM BONDING TIME."

We see an overwhelming desire from our sponsors to continue supporting Sustainable Coastlines, despite the tough times that many of them are facing.

Covid is challenging for charities and businesses alike. Many of our sponsors are in the events, tourism, hospitality, and service industries, and they were hit hard. However, many of them have expressed that when we move past the pandemic, it's important for organisations like SC to still be there, working to protect the coastlines and waterways of Aotearoa.

We cannot express our gratitude enough for their generosity; it truly cements the authenticity of their partnerships with us.

Lion New Zealand, through their Corona brand, have supported SC for several years, and in 2020 stepped up to become a programme funder, joining ANZ in our Love Your Water collaborative impact fund. They used the partnership to engage their consumers as part of their 'Protect Paradise' campaign, committing to planting 20,000 native trees in Aotearoa by 2022.

Libby Drake, Corona NZ Brand Ambassador, says, "It's great to partner with Sustainable Coastlines, planting 20,000 trees as part of our Protect Paradise campaign. But also to protect, regenerate and maintain our waterways!"

We'd like to express our gratitude to one of our outgoing sponsors, Yealands Wine, who have been part of the SC whānau for over a decade. Yealands played a big part in fundraising for The Flagship event space, and have supplied the wine at our get-togethers, film nights, speakers' events, and annual fundraising ball every year. To the team at Yealands, we want to say ngā mihi nui for your commitment to sustainability and your many years of support!

"NZ is lucky to have an amazing group of people doing EPIC things! It's been an absolute pleasure supporting you over the last decade."

**Camilla Jones,
Digital Marketing Specialist,
Yealands Wine**



THE TEAM AT YEALANDS ON A STAFF BEACH CLEAN-UP.

Despite the impact of Covid-19 on the tourism industry, The Travel Corporation (TTC) continued supporting us as both a silver sponsor and as a monitoring partner for our Little Shoal Bay Litter Intelligence site in Auckland. TTC are one of SC's original sponsors, and both their local and global teams support the continuation of the sponsorship. TTC's Auckland-based team also got involved on the ground, with their staff conducting two litter surveys themselves.

“We remain excited and committed to the great work that SC is doing.”

**Shannon Guihan,
Global Chief TreadRight
& Sustainability Officer**

Our sponsors are each on their own journeys to become more sustainable organisations. While we've always held potential sponsors to high standards, this year we took the opportunity to review our criteria and solidify our process to ensure we have the right mix of funding without compromising our kaupapa. Our vetting process requires evidence from each potential sponsor about specific steps they are taking or have taken to become a substantially more sustainable organisation.

At Sustainable Coastlines we believe in meeting people where they are on their

journey. Nobody's perfect, and many small changes from everyone can have a bigger impact than a lot of changes from a few. Having said that, we accept that major shifts from just a handful of the world's largest organisations could make a huge difference to preventing litter and restoring our waterways.

We understand the challenges these big organisations face in improving their supply chains, manufacturing processes and waste management. Wherever possible, we prefer to partner rather than oppose, but will draw the line at promoting specific products (through our association) that perpetuate the issues our ocean and waterways are facing.

Overall, we require from our partners a commitment to change for the benefit of the planet and our moana, a genuine desire to fund our programmes or organisation without influence, and senior leaders we can kōrero with and influence right here in Aotearoa.



A YOGA SESSION TO KICK OFF ARENA LIVING'S BROWNS BAY CLEAN-UP IN JAN 2021.

CASE STUDY

Hirepool's Gary Richardson

Gary Richardson, General Manager of Sales & Marketing at Hirepool, walks the talk when it comes to supporting Sustainable Coastlines. Hirepool has been a supporter of SC since our early days, and to date has enabled us to remove 6,900 litres of litter from our coastlines.

At its core a sustainable business through promoting hiring rather than buying, Hirepool also continuously work to improve their other practices to reduce their impact on our moana. Gary himself is passionate about our oceans and is even putting himself on the line to raise funds for our charity through corporate boxing in FY22.

In March 2021 Hirepool raised \$15,000 for Sustainable Coastlines through a corporate golf day and auction, resplendent with reusable drink bottles and plastic-free catering.

Gary says that Hirepool's partnership with Sustainable Coastlines has made a big impact on sustainability within the organisation.

“We couldn't be prouder of our association with this awesome charity and intend to be a part of their mahi for many years to come.”



SC'S STEPH AND JODI (CENTRE) WITH ADRIAN BARKLA (L) AND GARY RICHARDSON (R) AT THE HIREPOOL GOLF DAY.

“We've learnt a lot from our association with SC over the years and it inspires us to make changes in everything we do, from organisational waste management through to how we cater and run events.”

**Gary Richardson,
Hirepool General Manager**

NGĀ MIHI NUI TO OUR

Supporters

In recognition of the support from our amazing whānau of partners, funders and sponsors for FYE 2021.

PREMIER PARTNERS



FUNDERS



GOLD SPONSORS



SILVER SPONSORS



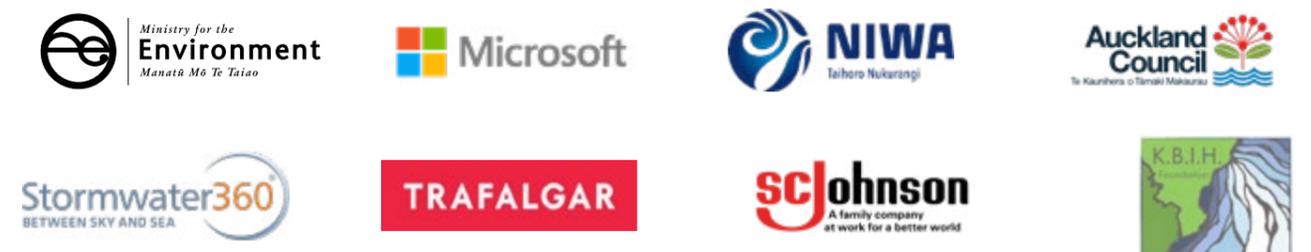
BRONZE SPONSORS



DONATION PARTNERS



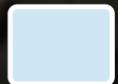
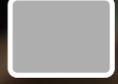
LITTER INTELLIGENCE SUPPORTERS



1 APRIL 2020 - 31 MARCH 2021

Financial highlights

Costs include both the delivery of services for beneficiaries as well as the administration of the trust.

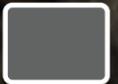
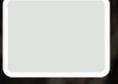
-  Donations received
-  Grants
-  Sponsorship
-  In-kind donations
-  Event income
-  Fundraising
-  Other revenue



Income



Expenses

-  Salaries, wages & independent contractors
-  Project expenses
-  Depreciation
-  Travel & transport
-  Accounting & legal
-  Vehicle expenses
-  Other administration
-  Other expenses

Thank you to the team at JZR Accountants & Consultants for preparing our annual accounts, and to William Buck for conducting our audit.

By the numbers

Strong, continued commitment from our partners and sponsors, as well as government support through the Covid-19 lockdowns left us in a positive position at the end of the financial year.

However, like many other organisations, Covid-19 has had (and continues to have) a major impact on our ability to run events. As a result, for the financial year ended March 31, 2021, revenue was down \$208,111. This was mitigated by the government wage subsidy, which contributed \$110,000. We finished the year with a small surplus of \$3,672 (compared to \$218,000 for the prior year).

Our international volunteer programme, which usually contributes significant revenue, was down \$139,435 due to an inability to run the programme because of border restrictions — this revenue is mapped under ‘donations’. Donations were actually up year-on-

year by \$30,702 thanks in part to new donors The Warehouse Group. Grant funding remained positive and was up \$36,000 on last year. We were lucky enough to come out of lockdown in the nick of time for our annual ball and raised \$45,601 in ticket sales and the sale of donated goods.

We took the opportunity to secure future income by investing in a funding analyst (sourcing and securing grant funding) and an additional partnerships person to free up resources to find more sponsorship opportunities. We conducted a robust salary banding and review process to ensure we are keeping pace with the market and paying staff equitable pay, while providing pathways for employee growth within the organisation.

It's worth noting that the market for highly skilled technical employees has gotten increasingly competitive since Covid-19. We also invested in systems and services like MyHR for employee management

and Brightly for outsourced IT services to cope with increased staff numbers now and into the future. As a result expenses were increased by \$177,134 on last year.

Into the future, we intend to continue diversifying our funding and investing in core capability to achieve this. One opportunity we will develop further is donor funding. This is currently a small portion of our total funding, but we believe we can grow this income significantly over the coming years. Fundamental to this is investing in our relationship management capacity. We currently use Salesforce to measure and manage our impacts, volunteer registrations and partner contact information. There is considerable scope to expand this technology to scale donor management and build core funding that will enable us to further invest in impact from our programmes.

Our Flagship Education Centre has been a successful pilot programme and

provides a unique sustainability event hub in the heart of the city quite unlike anything else in Tāmaki Makaurau. The facility provides around \$50k per annum in free rent to other NGOs and community groups (excluding the impacts of Covid-19) and the same again in corporate / paid revenue.

Our ‘peppercorn lease’ for the land occupied by the facility and provided by Eke Panuku Auckland Development will expire within the next three years. We’re working with Panuku and potential partners and funders to develop a feasibility plan for moving the facility somewhere within the Wynyard Quarter. Our plan also includes a significant upgrade to the facility, for the benefit of SC’s effectiveness, iwi, and the wider community.

In all, we’re proud of what we’ve achieved, we’re focused on our future and can’t wait to continue to work with you to restore the mauri or our moana!

Sustainable Coastlines Charitable Trust

Independent auditor's report to the Trustees

Report on the Performance Report

Opinions

We have audited the financial report of Sustainable Coastlines Charitable Trust (the entity), which comprises the statement of financial position as at 31 March 2021, the statement of service performance, statement of comprehensive income, statement of changes in equity and statement of cash flows for the year then ended, and the statement of accounting policies and other explanatory information.

In our opinion, except for the effects of the matter described in the Basis for Qualified Opinion section of our report:

- a) the reported outcomes and outputs, and quantification of the outputs to the extent practicable, in the statement of service performance are suitable;
- b) the accompanying financial report gives a true and fair view of:
 - i) the service performance for the year then ended; and
 - ii) the financial position of Sustainable Coastlines Charitable Trust as at 31 March 2021 and of its financial performance, and cash flows for the year then ended.

in accordance with Public Benefit Entity International Public Sector Accounting Standards Reduced Disclosure Regime (IPSAS RDR).

Basis for Qualified Opinion

Donations are significant sources of income for the entity and are disclosed in Note 5 of the financial statements amounting to \$288,000. It is impractical to establish controls over the collection of donations prior to the income being recorded in the entity's financial records. Accordingly, the evidence available to us regarding revenue from these sources was limited to amounts already recorded in the entity's financial records, and our audit procedures with respect to donation income were restricted to these amounts. We are therefore unable to express an opinion as to whether the donation income recognised by the entity is complete.

We conducted our audit in accordance with International Standards on Auditing (New Zealand) (ISAs (NZ)). Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report.

We are independent of the Company in accordance with Professional and Ethical Standard 1 International Code of Ethics for Assurance Practitioners (including International Independence Standards) (New Zealand) issued by the New Zealand Auditing and Assurance Standards Board and the International Ethics Standards Board for Accountants' International Code of Ethics for Professional Accountants (including International Independence Standards) (IESBA Code), and we have fulfilled our other ethical responsibilities in accordance with these requirements and the IESBA Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Other than in our capacity as auditor we have no relationship with, or interests in, the entity.

Information Other than the Financial Statements and Auditor's Report Thereon

The Trustees are responsible for the other information. The other information comprises the Chair's Report, but does not include the financial statements and our auditor's report thereon.

Our opinion on the financial statements does not cover the other information and we do not express any form of audit opinion or assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Responsibilities of the Trustees

The Trustees are responsible on behalf of the entity for the preparation of the financial statements that give a true and fair view in accordance with Public Benefit Entity International Public Sector Accounting Standards, and for such internal control as the Trustees determined is necessary to enable the preparation of the financial statements that is free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the Trustees are responsible on behalf of the entity for assessing the entity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Trustees either intend to liquidate the entity or to cease operations, or have no realistic alternative but to do so.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements are as a whole free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (NZ) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

ACCOUNTANTS & ADVISORS

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William Buck Audit (NZ) Limited



A further description of our responsibilities for the audit of these financial statements is located at the External Reporting Board (XRB) website at:

<https://www.xrb.govt.nz/standards-for-assurance-practitioners/auditors-responsibilities/audit-report-14/>

This description forms part of our independent auditor's report.

Restriction on Distribution and Use

This report is made solely to the Trustees of the entity, as a body. Our audit work has been undertaken so that we might state to the Trustees those matters which we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the entity and the Trustees, as a body, for our audit work, for this report or for the opinions we have formed.

William Buck Audit (NZ) Limited
Auckland

7 September 2021

Statement of comprehensive income

for the year ended 31 March 2021

in New Zealand Dollars

	Note	2021 \$'000	2020 \$'000
Revenue	5	2,119	2399
Cost of goods sold		(3)	(7)
Gross surplus		2,116	2,392
Other income	6	112	-
Administration	7	(1,989)	(1,846)
Project expenses		(216)	(293)
Fundraising expense		(17)	(16)
Promotion		(1)	(17)
Other expenses	8	(2)	(2)
Surplus / (deficit) for the year		3	218
Total comprehensive income revenue and expense for the year		3	218

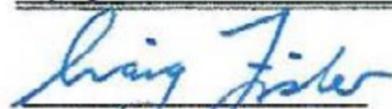
This statement is to be read in conjunction with the notes to the financial statements.

Statement of financial position

as at 31 March 2021

in New Zealand Dollars

	Note	2021 \$'000	2020 \$'000
Assets			
<i>Current assets</i>			
Cash and cash equivalents	9	376	623
Receivables		245	63
Prepayments		8	10
Total current assets		629	696
<i>Non-current assets</i>			
Intangible assets	10	439	337
Property, plant and equipment	11	279	459
Total non-current assets		718	796
Total assets		1,347	1,492
Liabilities			
<i>Current liabilities</i>			
Accruals		84	93
Trade payables		53	44
PAYE payable		24	23
GST payable		14	52
Income in advance		-	111
Total current liabilities		175	323
Total liabilities		175	323
Equity			
Accumulated revenue and expense		727	724
Revaluation surplus		445	445
Net assets / equity		1,172	1,169
Equity and Liabilities		1,347	1,492


Craig FISHER
Trustee

27 August 2021
Date


Emma DENT
Trustee

01.09.2021
Date

This statement is to be read in conjunction with the notes to the financial statements.

Statement of changes in equity

for the year ended 31 March 2021

in New Zealand Dollars

	Contributed capital \$'000	Revaluation Surplus \$'000	Accumulated revenue and expense \$'000	Total \$'000
Balance at 1 April 2019	-	445	506	951
Surplus	-	-	218	218
Total comprehensive income revenue and expense for the year	-	-	218	218
Balance at 31 March 2020	-	445	724	1,169
Balance at 1 April 2020	-	445	724	1,169
Surplus	-	-	3	3
Total comprehensive income revenue and expense for the year	-	-	3	3
Balance at 31 March 2021	-	445	727	1,172

This statement is to be read in conjunction with the notes to the financial statements.

Statement of cash flows

for the year ended 31 March 2021
in New Zealand Dollars

	Note	2021 \$'000	2020 \$'000
Cash flows from operating activities			
Proceeds from grants, donations and bequests		1,279	1,541
Goods and services provided		560	830
Payments to suppliers and employees		(1,789)	(1,713)
Net cash from operating activities		50	658
Cash flows from investing activities			
Payments for development of intangible assets		(284)	(251)
Payments for purchase of property, plant and equipment		(13)	(13)
Net cash from investing activities		(297)	(264)
Net (decrease)/increase in cash and cash equivalents			
		(247)	394
Cash and cash equivalents at beginning of year		623	229
Cash and cash equivalents at the end of year	9	376	623

Notes to the financial statements

1 Reporting Entity

Sustainable Coastlines Charitable Trust ('the Entity') is a public benefit entity for the purposes of financial reporting in accordance with the Financial Reporting Act (2013). It is a registered charity (CC46615) with DIA Charities Services under the Charities Act 2005.

2 Basis of Preparation

a Statement of compliance

The financial statements have been prepared in accordance with New Zealand Generally Accepted Accounting Practice ('NZ GAAP'). They comply with *Public Benefit Entity Standards Reduced Disclosure Regime* ('PBE Standards RDR'), as appropriate for Tier 2 not-for-profit public benefit entities.

The Entity qualifies for lower financial reporting Tier but has elected to 'opt-up' into Tier 2.

These financial statements were authorised for issue by the Trustees on page 30.

b New accounting standards and interpretations

During the period the Entity has adopted the following new standards for the first time: PBE IAS 39 Employee Benefits. There was no effect on the current or prior periods from the adoption of this

c Going concern

These financial statements have been prepared on a going concern basis. Please refer to note 15 for more detail.

d Basis of measurement

The financial statements have been prepared on the historical cost basis.

The accrual basis of accounting has been used unless otherwise stated and the financial statements have been prepared on a going concern basis.

e Functional and presentation currency

The financial statements are presented in New Zealand Dollars (\$), which is the Entity's functional currency. All financial information presented in New Zealand Dollars has been rounded to the nearest thousand.

Notes to the financial statements (continued)

3 Use of judgements and estimates

The preparation of the financial statements requires management to make judgements, estimates and assumptions that affect the application of accounting policies and the reported amounts of assets, liabilities, income and expenses. Actual results may differ from those estimates.

Estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimates are revised and in any future periods affected.

Statement of service performance reporting

In compiling the Entity's statement of service performance the governing body and management have made judgements in relation to which outcomes and outputs best reflect the achievement of our performance for our mission. The Entity delivers targeted outputs in accordance with our strategic plan and budget and we measure and monitor these on an ongoing basis. Our performance measures are designed to inform the ongoing impact that we deliver, in line with recognised measures of environmental reporting and best practice.

4 Significant accounting policies

The accounting policies set out below have been applied consistently to all periods presented in these financial statements, and have been applied consistently by the Entity.

In addition the Entity also elected to early adopt the following standard PBE FRS 48 – Service Performance Reporting (refer to the Statement of Service Performance).

a Revenue

Revenue is recognised when the amount of revenue can be measured reliably and it is probable that economic benefits will flow to the Entity, and measured at the fair value of consideration received or receivable.

The following specific recognition criteria in relation to the Entity's revenue streams must also be met before revenue is recognised.

(i) Revenue from exchange transactions

Sale of goods

Revenue from the sale of goods in the course of ordinary activities is measured at the fair value of the consideration received or receivable, net of returns, trade discounts and volume rebates. Revenue is recognised when the significant risks and rewards of ownership have been transferred to the customer, recovery of the consideration is probable, the associated costs and possible return of goods can be estimated reliably, there is no continuing management involvement with the goods, and the amount of revenue can be measured reliably.

If it is probable that discounts will be granted and the amount can be measured reliably, then the discount is recognised as a reduction of revenue as the sales are recognised.

Notes to the financial statements (continued)

4 Significant accounting policies (continued)

(ii) Revenue from non-exchange transactions

Grants and Donations

The recognition of non-exchange revenue from Grants and Donations, depends on the nature of any stipulations attached to the inflow of resources received, and whether this creates a liability (i.e. present obligation) rather than the recognition of revenue.

Stipulations that are 'conditions' specifically require the Entity to return the inflow of resources received if they are not utilised in the way stipulated, resulting in the recognition of a non-exchange liability that is subsequently recognised as non-exchange revenue as and when the 'conditions' are satisfied.

Stipulations that are 'restrictions' do not specifically require the Entity to return the inflow of resources received if they are not utilised in the way stipulated, and therefore do not result in the recognition of a non-exchange liability, which results in the immediate recognition of non-exchange revenue.

Fundraising and Event Income

The Entity undertakes fundraising activities and runs events. Fundraising and event non-exchange revenue is recognised at the point at which cash is received.

Sponsorship

The Entity receives sponsorship revenue. While some value is provided to sponsors through them being able to use the Entity's logos and receiving promotion on the Entity's website the Trustees do not believe that the value is an equal value exchange transaction. As the value received by the sponsor cannot be accurately determined this revenue has been recognised as non-exchange revenue.

Sponsorship income is recognised on receipt as the cost to the Entity is largely incurred at the start of the sponsorship period and there is no clawback provision in the sponsorship agreement.

Project Sponsorship

Project Sponsorship revenue relates to revenue tagged to the delivery of specific projects or programmes vs. "untagged" Sponsorship revenue related to the entire entity.

b Employee benefits

(i) Short-term employee benefits

Short-term employee benefit liabilities are recognised when the Entity has a legal or constructive obligation to remunerate employees for services provided within 12 months of the reporting date, and is measured on an undiscounted basis and expensed in the period in which employment services are provided.

c Finance income and finance costs

Finance income comprises interest income on financial assets. Interest income is recognised as it accrues in surplus or deficit, using the effective interest method.

Finance costs comprise interest expense on financial liabilities.

Foreign currency gains and losses are reported on a net basis as either finance income or finance cost depending on whether the foreign currency movements are in a net gain or net loss position.

Notes to the financial statements (continued)

4 Significant accounting policies (continued)

d Financial instruments

The Entity initially recognises financial instruments when the Entity becomes a party to the contractual provisions of the instrument.

The Entity derecognises a financial asset when the contractual rights to the cash flows from the asset expire, or it transfers the rights to receive the contractual cash flows in a transaction in which substantially all the risks and rewards of ownership of the financial asset are transferred. Any interest in transferred financial assets that is created or retained by the Entity is recognised as a separate asset or liability.

The Entity derecognises a financial liability when its contractual obligations are discharged, cancelled, or expire.

The Entity also derecognises financial assets and financial liabilities when there has been significant changes to the terms and/or the amount of contractual payments to be received/paid.

Financial assets and liabilities are offset and the net amount presented in the statement of financial position when, and only when, the Entity has a legal right to offset the amounts and intends either to settle on a net basis or to realise the asset and settle the liability simultaneously.

The Entity classifies financial assets into the following category: loans and receivables.

The Entity classifies financial liabilities at amortised cost.

Financial instruments are initially measured at fair value, plus for those financial instruments not subsequently measured at fair value through surplus or deficit, directly attributable transaction costs.

Subsequent measurement is dependent on the classification of the financial instrument, and is specifically detailed in the accounting policies below.

(i) Loans and receivables

Loans and receivables are financial assets with fixed or determinable payments that are not quoted in an active market.

Loans and receivables are subsequently measured at amortised cost using the effective interest method, less any impairment losses.

Loans and receivables comprise cash and cash equivalents and receivables.

Cash and cash equivalents represent highly liquid investments that are readily convertible into a known amount of cash with an insignificant risk of changes in value, with maturities of 3 months or less.

e Intangible assets

(i) Website

Development expenditure is capitalised if the expenditure can be measured reliably, the product is technically feasible, has future economic or service potential and the Entity has sufficient resources to complete the development. Otherwise it is recognised in surplus or deficit as incurred.

Website costs have a finite useful life. Website costs are capitalised and written off over the useful economic life of 2-3 years.

Notes to the financial statements (continued)

4 Significant accounting policies (continued)

e Intangible assets (continued)

Subsequent expenditure

Subsequent expenditure is capitalised only when it increases the future economic benefits embodied in the specific asset to which it relates. All other expenditure, including expenditure on internally generated goodwill and brands, is recognised in profit or loss as incurred.

Amortisation

Intangible assets that have indefinite lives or are not yet available for use are amortised on a straight-line basis in profit or loss over their estimated useful lives, from the date that they are available for use.

Amortisation methods, useful lives and residual values are reviewed at each reporting date and adjusted if appropriate.

f Property, plant and equipment

(i) Recognition and measurement

Items of property plant and equipment are initially measured at cost, except those acquired through non-exchange transactions which are instead measured at fair value as their deemed cost at initial recognition.

Items of property, plant and equipment are subsequently measured either under the:

- Cost model: Cost (or fair value for items acquired through non-exchange transactions) less accumulated depreciation and impairment.
- Revaluation model: fair value, less accumulated depreciation and accumulated impairment losses recognised after the date of the most recent revaluation.

Valuations are performed with sufficient frequency to ensure that the fair value of a revalued asset does not differ materially from its carrying amount.

Gains and losses on revaluation are recognised in other comprehensive revenue and expense and presented in the revaluation surplus reserve within net assets/equity. Gains or losses relating to individual items are offset against those from other items in the same class of property, plant and equipment, however gains or losses between classes of property, plant and equipment are not offset.

Any revaluation losses in excess of credit balance of the revaluation surplus for that class of property, plant and equipment are recognised in surplus or deficit as an impairment. All of the Entity's items of property plant and equipment are subsequently measured in accordance with the cost model, except for buildings which are subsequently measured in accordance with the revaluation model.

Cost includes expenditure that is directly attributable to the acquisition of the asset. The cost of self-constructed assets includes the following:

- The cost of materials and direct labour
- Costs directly attributable to bringing the assets to a working condition for their intended use
- When the Entity has an obligation to remove the asset or restore the site, an estimate of the costs of dismantling and removing the items and restoring the site on which they are located
- Capitalised borrowing costs.

When parts of an item of property, plant and equipment have different useful lives, they are accounted for as separate items (major components) of property, plant and equipment.

Notes to the financial statements (continued)

4 Significant accounting policies (continued)

f Property, plant and equipment (continued)

Any gain or loss on disposal of an item of property, plant and equipment (calculated as the difference between the net proceeds from disposal and the carrying amount of the item) is recognised in surplus or deficit.

Upon disposal of revalued items of property, plant and equipment, any associated gain or losses on revaluation to that item are transferred from the revaluation surplus to accumulated surplus.

(ii) Subsequent expenditure

Subsequent expenditure is capitalised only when it is probable that the future economic benefits associated with the expenditure will flow to the Entity. Ongoing repairs and maintenance is expensed as incurred.

(iii) Depreciation

For plant and equipment, depreciation is based on the cost of an asset less its residual value, and for buildings is based on the revalued amount less its residual value. For significant components of individual assets that have a useful life that is different from the remainder of those assets, those components are depreciated separately.

Depreciation is recognised in surplus or deficit on a diminishing value basis over the estimated useful lives of each component of an item of property, plant and equipment. Leased assets are depreciated over the shorter of the lease term and their useful lives unless it is reasonably certain that the Entity will obtain ownership by the end of the lease term. Land is not depreciated. Assets under construction are not subject to depreciation.

The estimated depreciation rates are:

- Education building 20% DV & 5 years SL
- Leasehold improvements 10 - 25% DV & 5 years SL
- Motor vehicles 10 - 30% DV
- Office and computer equipment 25 - 67% DV

Depreciation methods, useful lives and residual values are reviewed at reporting date and adjusted if appropriate.

g Provisions

A provision is recognised if, as a result of a past event, the Entity has a present legal or constructive obligation that can be estimated reliably, and it is probable that an outflow of economic benefits will be required to settle the obligation.

h Income tax

Sustainable Coastlines Charitable Trust is registered with DIA Charities Services as a charitable entity (CC46615), and due to this charitable status is exempt from income tax.

i Goods & Services Tax (GST)

Revenues, expenses and assets are recognised net of GST except for receivables and payables which are stated with the amount of GST included. The net amount of GST recoverable from, or payable to, the Inland Revenue Department is included as part of receivables or payables in the Statement of Financial Position.

Notes to the financial statements (continued)

5 Revenue

	Note	2021 \$'000	2020 \$'000
Exchange revenue			
Merchandise		2	4
Non-exchange revenue			
Donations received		288	396
Grants		946	910
Sponsorship		445	523
In kind donations		94	161
Event income		42	290
Fundraising		45	110
Expense contributions		3	5
Services revenue		102	-
Flagship Income		1	-
Membership Revenue		16	-
Project Sponsorship		135	-
		<u>2,119</u>	<u>2,399</u>

6 Other income

Other income		1	-
Wage subsidy received		111	-
		<u>112</u>	<u>-</u>

7 Administration

Accounting and legal		(50)	(50)
Amortisation	10	(179)	(109)
Bad debts		(3)	-
Depreciation	11	(196)	(199)
Educational Resources		(53)	-
Insurance		(15)	(9)
Motor vehicle		(20)	(42)
Power, phone and utilities		(12)	(15)
Rent		(34)	(40)
Salaries, wages and independent contractors		(1,187)	(1,057)
Travel and transport - International		-	(2)
Travel and transport - National		(74)	(119)
Other		(166)	(204)
Total		<u>(1,989)</u>	<u>(1,846)</u>

Salaries, Wages and Independent Contractor costs include the both the delivery of services for beneficiaries as well as the administration of the trust.

8 Other expenses

Foreign exchange loss		(2)	(2)
		<u>(2)</u>	<u>(2)</u>

Notes to the financial statements (continued)

9 Cash and cash equivalents

Bank accounts	376	623
Cash and cash equivalents in statement of cash flows	376	623

10 Intangible assets

	Note	Website \$'000	Total \$'000
Cost or valuation			
Balance as at 1 April 2020		469	469
Additions		281	281
Disposals		-	-
Balance as at 31 March 2021		750	750
Accumulated amortisation and impairment			
Balance as at 1 April 2020		132	132
Amortisation		179	179
Balance as at 31 March 2021		311	311
Net book value			
As at 31 March 2020		337	337
As at 31 March 2021		439	439

11 Property, plant and equipment

	Buildings \$'000	Leasehold improvements \$'000	Motor vehicles \$'000	Office and computer equipment \$'000	Total \$'000
Cost or valuation					
Balance as at 1 April 2020	497	363	135	70	1,065
Additions	-	-	16	-	16
Disposals	-	-	-	-	-
Balance as at 31 March 2021	497	363	151	70	1,081
Accumulated depreciation and impairment					
Balance as at 1 April 2020	297	200	57	52	606
Depreciation	100	71	16	9	196
Disposals	-	-	-	-	-
Balance as at 31 March 2021	397	271	73	61	802
Net book value					
As at 31 March 2020	200	163	78	18	459
As at 31 March 2021	100	92	78	9	279

Notes to the financial statements (continued)

12 Operating leases

	Note	2021 \$'000	2020 \$'000
Leases as lessee			
No later than one year		13	25
Later than one year but not later than five years		-	10
Later than five years		-	-
		13	35

The Entity has entered into operating leases for the use of land and buildings.

Our partners at Eke Panuku Development, the council-controlled organisation that delivers urban regeneration in Tāmaki Makaurau (Auckland), provide us with a "Peppercorn Lease" for the land in the Jellicoe St Carpark, Wynyard Quarter on which we have established our head office and the Flagship Education Centre. The Flagship is a living building and the personification of our organisation. It's a space that enables other NGOs to run events at no cost and for like-minded commercial organisations to promote Sustainable Coastlines Kaupapa - supporting communities to prevent litter and restore waterways.

13 Related party transactions

Identity of related parties

The charitable trust has a related party relationship with its key management personnel being the Trustees and senior management.

Transactions with related parties

Transactions with related parties are settled in cash or in-kind. The Trustees provide their governance services on a pro bono basis.

Key management personnel remuneration

	2021 Value of remuneration \$'000	Number of employees	2020 Value of remuneration \$'000	Number of employees
Senior management	330	5	266	3

14 Commitments and contingencies

There were no commitments or contingencies at reporting date.

Notes to the financial statements (continued)

15 Going Concern

The Entity currently enjoys the support of, and is reliant on, revenue and funding from a variety of sources including donations from supporters, grants from the Government and others, corporate sponsorship, event income and other fundraising activities. Covid-19 (also known as coronavirus) has affected people, businesses and economies across the world.

Measures to prevent, contain and delay the spread of COVID-19 have caused significant disruptions to ways the entity would normally operate. The Government put the country into a series of lockdowns at various levels through the financial year. Throughout this period some of the Entity's revenue streams and impacts were temporarily or permanently curtailed. While some stability has returned to the Entity's operation, these conditions continue to create a material uncertainty that may cast doubt on the Entity's ability to continue as a going concern.

The financial statements have been prepared on a going concern basis and the Board of Trustees has had to assess whether circumstances likely to occur within one year from the date of approval of these financial statements support this basis of preparation.

Management's analysis shows that the Entity could continue to operate with reduced income and expenditure and still meet its obligations from existing resources/reserves for a period of 12 months from the approval of the financial statements. As a result of the above, and our modelling on the financial outcomes of them, the Board of Trustees has concluded the going concern basis remains appropriate for the preparation of these financial statements.

However, the full long-term financial effect of this situation cannot be determined at the date of signing. Should Sustainable Coastlines be unable to continue as a going concern it may be required to realise its assets and discharge its liabilities other than in the normal course of business and at amounts different to those stated in these financial statements. These financial statements do not include any adjustments relating to the recoverability and classification of asset carrying amounts or the amount of liabilities that might result should the Entity be unable to continue as a going concern and meets its debts as and when they fall due.

16 Wage Subsidy

During the financial year, we applied for the 2020 COVID-19 Wage Subsidy. We were provided financial assistance of \$111,014.40 applied to 17 employees. These funds ensured staff hours could be redeployed to future planning and logistics resulting from the many cancellations and postponements due to the various levels of lock-down throughout the financial year. Schools, corporations and community groups experienced various levels of readiness to support our events over the period and the drop in income resulting from this disruption would have led to layoffs of key staff. We are very grateful for the support and it enabled us to retain key staff and bolster our organisational resilience for the future.

17 Events after reporting date

There were no material events subsequent to balance date.